

Welcome and Introduction

Suzannah Power

Lay Member for Public and Patient Involvement



Agenda

Welcome and Introduction **10 mins**

Primary Care Strategy **50 mins**

Tea/Coffee Break **10 mins**

Operational Plan 2015-16 **30 mins**

Comments from the Floor **20 mins**

Primary Care Strategy Update

James Childs-Evans

Senior Commissioning Manager for Primary Care
BaNES CCG

18 June 2015



Context

Big challenges facing primary care:

Workforce | Sustainability | Contractual Changes


1. **CCG Five Year Strategy** - the six transformational work-streams and additional priorities
2. **NHS Five Year Forward View** - new models of care
3. **Co-commissioning** – working with NHS England on decisions affecting Primary Care (Medical)
4. **BEMS+ (and PCPF)** - understanding potential for collaboration, workforce development and testing new ways of working

Predicting the future

By 2021 we will see:

- **27% increase in the number of patients aged 75-79**
- **38% increase in those aged over 90**


By 2029 we could also see (based on local housing growth projections):

- **A population increase of 28,000 (based on 13,000 dwellings)**
 - **Nearly half of this development will take place in the Bath city area**
 - **Significant strategic developments proposed for the Keynsham and Somer Valley areas**
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The future of Primary Care in BaNES

Assuming a GP-led model, housing development alone could mean approximately **16 additional GP FTEs** would be required in the period till 2029.

This has implications locally for current and future models of Primary Care in terms of:

- The numbers / locations of practices in BaNES
 - The skill mix of primary care staff
 - Interaction with other community care and health services
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What do GPs say?

BMA Survey of 15,000 GPs (Jan 2015)

Essentials of General Practice:

- **Continuity of care** (mentioned by 80%)
- **Trust and confidentiality between GP and patient** (61%)
- **Holistic care** (51%)

Top three factors to deliver the essential components of General Practice:

- **Increased funding** (76%)
 - **Longer consultation times** (70%)
 - **Reduction in bureaucracy** (64%)
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- Most GPs describe their workload as being generally manageable, but too busy at times (53%)
 - More than nine in ten GPs (93%) say that their workload has negatively impacted on quality of care given to patients
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What does the CCG 5 Year Strategy say?

- **Vision:** Delivery at scale
- **Enablers:** Sustainable model of Primary Care, enhanced services, increasing the offer of 7 Day Services
- **Approach:** Cluster working / MDT model, shifting services out of hospital

The CCG are in the process of beginning development of a separate Primary Care Strategy



What does national policy say?

- Foundation of NHS care will remain list-based Primary Care
- Need a 'new deal' for GPs
- Need new models of care
- CCGs will have the option of more control over the wider NHS budget, enabling a shift in investment from acute to primary and community services
- The number of GPs in training needs to be increased as fast as possible



Co-commissioning

NHS England have historically held the central relationship in terms of core PMS contract management, DESs and other areas of Primary Care

First public meeting of joint committee on 9 July

- Early days! Gradual process of change
- Developing our approach and shared understanding on quality, estates etc.
- Creating a shared work programme for the year

NB: Other areas of Primary Care still held by NHS England



Working with BEMS+

The CCG and NHS England have made a significant joint investment into Primary Care with BEMS+ and the project ***Primary Care, Preparing for the Future (PCPF)***

PCPF is tasked with providing recommendations for:

- Primary Care collaboration and workforce
- Better use of technology
- Pilot of Focused Weekend Working service



Questions for you...

1. What are your priorities for Primary Care in BaNES?
2. What do you think Primary Care in BaNES will look like in the future?
3. How should we engage with patients and the public to ensure their views can feed into the CCG's Primary Care strategy?



TEA BREAK



2015/16 Operational Plan

Tracey Cox
Chief Officer
BaNES CCG

18 June 2015



Content

- National requirements for the coming year
- Key priorities for the CCG in 2015/16
- Areas for improved performance
- Key service developments
- Quality measures
- Financial headlines



New National Requirements

- Waiting time standards for mental health services
- Increased investment in mental health
- Emergency care and 7 day working
- Staff health and wellbeing improvement



6 Transformational Workstreams

Increasing Prevention, self care and personal responsibility

Improving co-ordination of Long Term Conditions (Diabetes)

Creating a sustainable Urgent Care system

Commissioning integrated, safe compassionate care for older people

Re-designing Musculoskeletal Services

Ensuring the interoperability of information systems across the Health and Care System

Other Commissioning Workstreams

The Better Care Fund

Re-designing Community Services

Mental Health and Learning Disabilities Pathways

Primary Care Co-commissioning and Development

Children's and Maternity Pathways



Our Top 3 Priorities

1. To complete the Community Services re-design work to inform our future plans for the commissioning of community services across B&NES
2. To restore system performance around the 4 hour target and 18 week Referral to Treatment Times
3. To develop a Primary Care Strategy for B&NES to support Primary Care to provide an increased range of services and new models of care



Areas for Improved Performance in B&NES

A&E Waiting Times

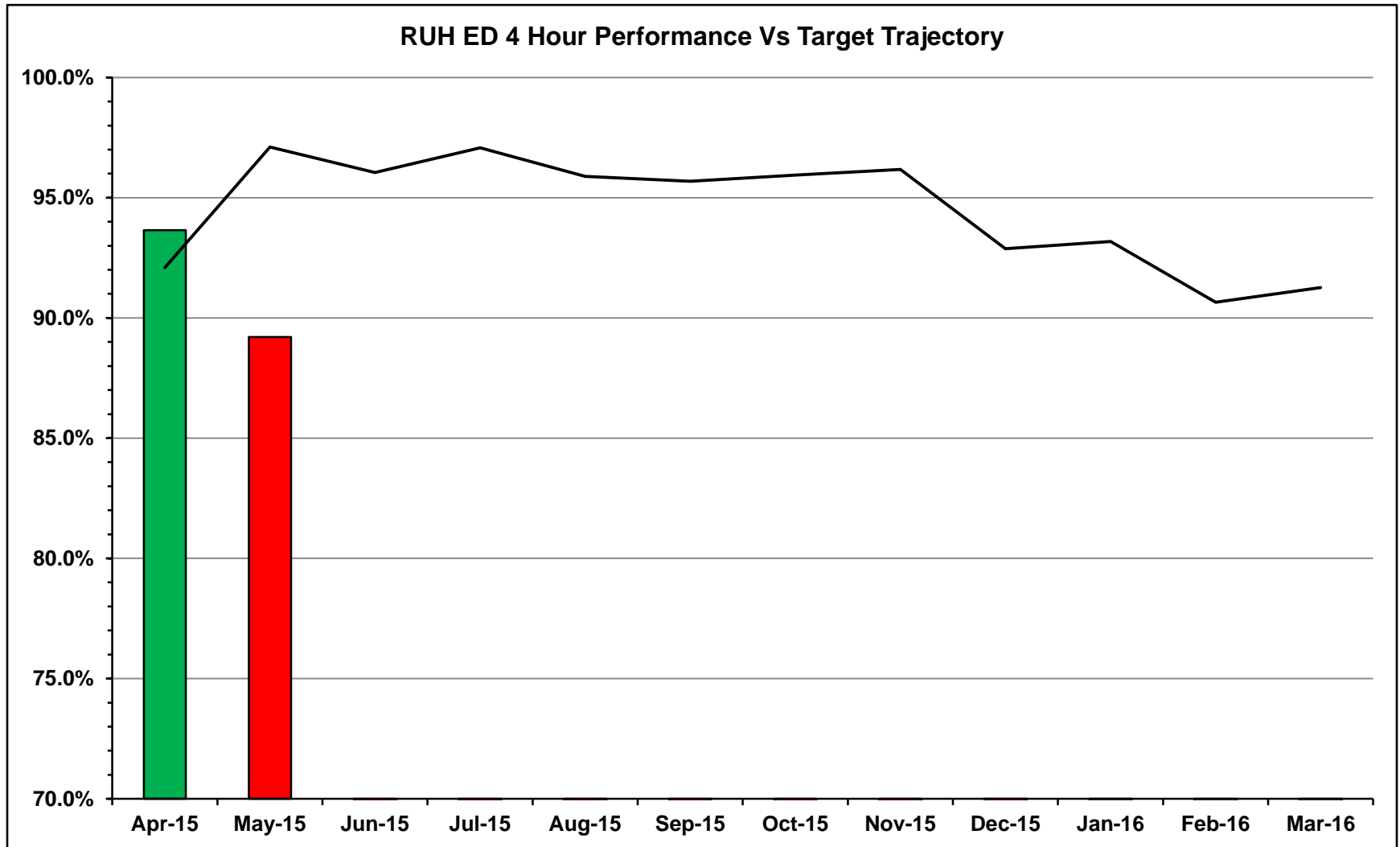
95% of patients should be seen, admitted or discharged within 4 hours

Referral to Treatment Times

Patients have a right to start NHS Consultant led treatment within 18 weeks



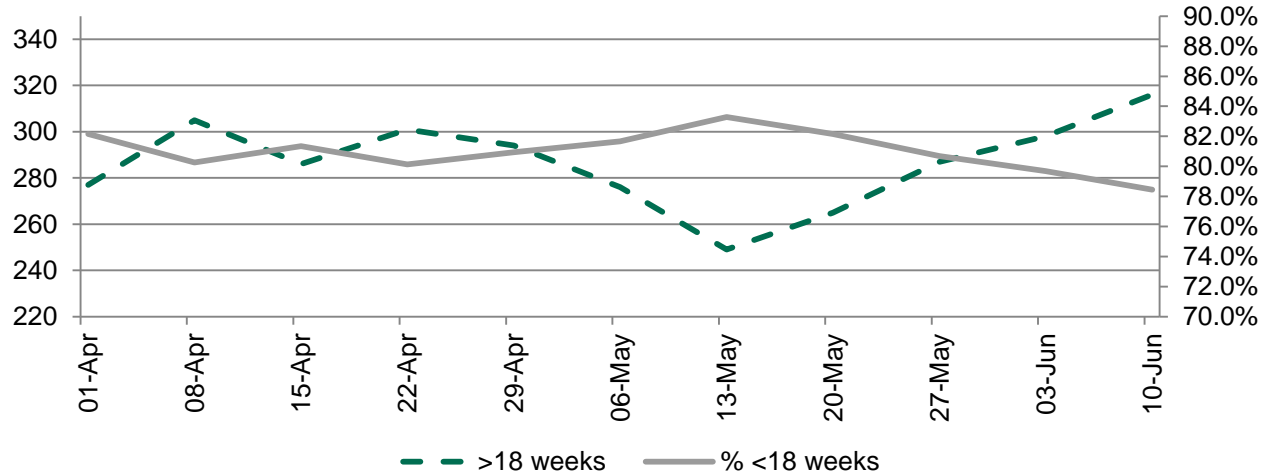
4 Hour Performance



18 Week Waiters

B&NES (RUH)	01-Apr	08-Apr	15-Apr	22-Apr	29-Apr	06-May	13-May	20-May	27-May	03-Jun	10-Jun
>18 weeks	277	305	286	301	294	276	249	265	287	298	316
<18 weeks	1275	1241	1247	1214	1248	1229	1240	1220	1199	1169	1151
total	1552	1546	1533	1515	1542	1505	1489	1485	1486	1467	1467
% <18 weeks	82.2%	80.3%	81.3%	80.1%	80.9%	81.7%	83.3%	82.2%	80.7%	79.7%	78.5%

Admitted Pathway Performance




Key Service Developments and Plans for 2015/16

Mental Health and Learning Disabilities

- **£573k additional new investment**
 - Psychiatric liaison services in Emergency Dept.
 - Early intervention in Psychosis and substance mis-use services
 - Training of Healthcare assistants in mental health needs
- **Work plans:**
 - Re-provision of inpatient mental health beds
 - Developing an Autism strategy



Urgent Care

- £1.136m to support system resilience
 - Piloting of Discharge to Assess approach
 - Ambulatory care pathways at RUH
 - Minor Injury Unit at Paulton – review of specification
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Children's and Maternity Services

- Piloting of Personal Health budgets
- Review of maternity services specification
- Preparing for CAMHS & PCAMHS re-procurement



Planned Care

- Referral Support Service
- Developing pathways for community based musculo-skeletal services
 - Pain, rheumatology and orthopaedics
- Managing demand in Gastroenterology and Diabetes Services



Long Term Conditions

- Pilot and roll out of Diabetes Community based pilot
- Development of self care pathway
- Scoping work – cardiac rehab and stroke services



Medicines Optimisation

- Antimicrobial stewardship
- Medication reviews of our most vulnerable patients
- Closer working with community pharmacy colleagues
- Deliver savings from prescribing budgets where appropriate



Quality Planning



- Francis, Winterbourne View & Berwick
- Sign up to Safety campaign
- Primary care pilot for patient safety incident reporting
- National CQUINs
 - Dementia & Delirium care
 - Physical health alongside mental health conditions
 - Acute kidney injury
 - Sepsis
 - Urgent & emergency care

LOCAL CQUINs

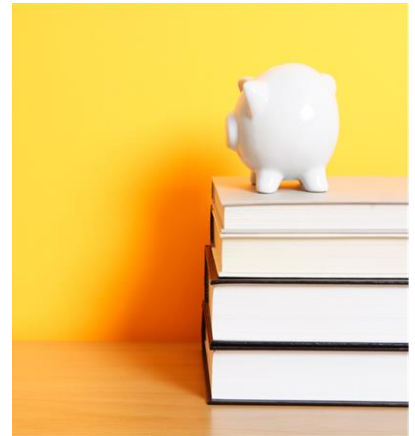
(Commissioning for Quality and Innovation)

- Antimicrobial stewardship (AMR)
- Improving discharge
- Reducing falls
- 2nd Year transition planning for young people



Financial Planning Context

- No benefit from the Chancellor's £1.5bn locally
- Now only 0.5% above the target funding for our population
- New national spend requirements



Financial Headlines

- Commissioned services funding £221m
- Running costs funding £4.2m
- Non-recurrent investment £2.1m
- New recurrent investment:
 - £1.8m general
 - £0.5m mental health
 - £1.1m seasonal (winter) pressures
- Savings plans of £4m to fund new investment and growth £4.0m



Thank you

Any questions?

